Walter C. Borman Professor

University of South Florida

Arlington Heights High School: College preparatory course

Miami University: AB, Psychology, 1964

University of California (Berkeley): in Industrial-Differential

Psychology, 1972

President of Omicron Delta Kappa leadership honorary

Outstanding Sophomore of the Year Award, Miami University

Culler Physics Prize for outstanding freshman or sophomore undergraduates in physics

Naval ROTC Scholarship: four years

Navy Midshipman of the Year, Miami University, two years

Phi Eta Sigma Honorary

Undergraduate

Personnel Decisions Research Institutes, Inc.: Chief Scientist (2011-2016)

Personnel Decisions Research Institutes, Inc.: Chief Executive Officer (1996 – 2011)

Personnel Decisions Research Institutes, Inc.: President and Director of Research (1988 – 1996)

RESEARCH INTERESTS Performance measurement; criterion development; personnel selection; job analysis; person perception; personality assessment; assessment centers

PROFESSIONAL MEMBERSHIPS American Psychological Association:

Fellow, Division 14, Industrial and Organizational Psychology (1983 – present)

Member, Council of Representatives (1991 – 1994)

President, Division 14 (1994 – 1995)

Member, Division 8, Personality and Social Psychology Fellow, Division 19, Military Psychology (2010-present)

Society for Organizational Behavior (1983 – Present)

EDITORIAL BOARDS

Contributing Editor: Journal of Applied Psychology (1982 – 1988; 1994 – 1996; 2002 - 2011)

Consulting Editor: Personnel Psychology (1990 – 1996)

Consulting Editor: Group and Organization Management (1992 – 2003)

Consulting Editor: International Journal of Selection and Assessment

(1996 – Present)

Consulting Editor: Human Performance (1996 – 2002)

Associate Editor: Human Performance (2002 - 2005)

Editor: Human Performance (2006 – 2015)

Member of Editorial Board, Frontiers of Industrial-Organizational Psychology (1988 – 1995; 2005 – 2010)

Occasional Reviewer for:

Journal of Personality and Social Psychology

Psychological Bulletin

Applied Psychological Measurement

Organizational Behavior and Human Decision Processes

Journal of Military Psychology

Journal of Studies on Alcohol

Journal of Personality Assessment

Journal of Organizational Behavior

Academy of Management Review

Applied Psychology: An International Review

Journal of Applied Social Psychology

Journal of Occupational and Organizational Psychology

Human Relations

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- Hedge, J.W., & Borman, W.C. (2018). Employee age and performance in organizations. In K.S. Shultz & G.A. Adams (Eds.),

 st (2 dedition). Mahwah, NJ: Lawrence Erlbaum, 123-145.
- Silzer R.F. & Borman, W.C. (2017) Leadership potential, In Oxford handbook of talent management, Collins, D.G., Mullahs, K., Casco, W.F. (Eds.) The New York: Oxford University Press, Inc.
- Darr, W., Borman, W., St-Pierre, L., Kubisiak, C., Grossman M., (2017). An applied examination of the computerized adaptive rating scale for assessing performance. 25(2) pp.149-153.
- Borman, W. C., Grossman, M., Bryant, R. H., & Dorio, J. (2017). The measurement of task performance as criteria in selection research second edition. In J. L. Farr and N. Tippins (Eds.), pp.429-447 New York: Psychology Press.
- Ispas, D., & Borman, W. C. (2015) Psychology of personnel selection In J. D. Wright (Ed.), (2 d ed.). Elsevier.
- Borman, W. C., Brantley, L. B., & Hanson, M. A. (2014). Progress toward understanding the structure and determinants of job performance: A focus on task and citizenship performance.

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- Borman, W. C. (2012). Dimensions, tasks, and mixed models: An analysis of three diverse perspectives on assessment centers. In D. J. R. Jackson, C. E. Lance, and B. J. Hoffman (Eds.), New York, NY: Routledge.
- Borman, W. C., & Smith, T. N. (2012). The use of objective measures as criteria in I/O psychology. In N. Schmitt (Ed.),

 (pp. 532-542). New York, NY: Oxford University Press, Inc.
- Hedge, J. W., & Borman, W. C. (2012). Work and aging. In S. W. J. Koslowski (Ed.),

- Pace, V. L., & Borman, W. C. (2006). The use of warnings to discourage faking on noncognitive inventories. Chapter in R. Griffith (Ed.), (281-302). Greenwich, CT:
 - Information Age Publishing, Inc.
- Hedge, J. W., Borman, W. C., & Lammlein, S. E. (2006).
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- Penney, L. M., & Borman, W. C. (2005). The prediction of contextual performance. In A. Evers, N. Anderson, and O. Voskuijl (Eds.), (376-396). Oxford: Blackwell.
- Hedge, J. W., Borman, W. C., Bruskiewicz, K. T., & Bourne, M. J. (2004). The development of an integrated performance category system for supervisory jobs in the U.S. Navy. 231-243.
- Borman, W. C. (2004). Introduction to the special issue: Personality and the prediction of job performance: More than the Big 5. 267-269.

- Borman, W. C., Klimoski, R. J., & Ilgen, D. R. (2003). Stability and change in industrial and organizational psychology. In W. C. Borman, D. R. Ilgen, & R. J. Klimoski (Eds.),
 Volume 12 in I. B. Weiner (Editor-in-Chief),
 New York: Wiley.
- Pulakos, E. D., Schmitt, N., Dorsey, D. W., Arad, S., Hedge, J. W., & Borman, W. C. (2002). Predicting adaptive performance: Further tests of a model of adaptability. 299-323.
- Miles, D. E., Borman, W. C., Spector, P. E., & Fox, S. (2002). Building an integrative model of extra role work behaviors: A comparison of counterproductive work behavior with organizational citizenship behavior.

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- Borman, W. C., Buck, D. E., Hanson, M. A., Motowidlo, S. J., Stark, S., & Drasgow, F. (2001). An examination of the comparative reliability, validity, and accuracy of performance ratings made using computerized adaptive rating scales.

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- Borman, W. C., Penner, L. A., Allen, T. D., & Motowidlo, S. J. (2001). Personality predictors of citizenship performance. 52-69
- Borman, W. C. (2001). Performance evaluation in work settings. In Oxford: Elsevier Science Ltd.
- Peterson, N. G., Mumford, M. D., Borman, W. C., Jeanneret, P. R., Fleishman, E. A., Levin, K. Y., Campion, M. A., Mayfiel

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Hanson, M. A., Borman, W

Borman, W. C., Peterson, N. G., & Russell, T. L. (1992). Selection, training, and development of personnel. In G. Salvendy (Ed.), (2nd Edition) (pp. 882-914). New York: John Wiley

Oppler, S. H., Campbell, J. P., Pulakos, E. D., & Borman, W. C. (1992). Three approaches to the investigation of subgroup bias in



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- Borman, W. C. (1977). Consistency of rating accuracy and rater errors in the judgment of human performance.
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Kubisiak, U.C., Lentz, E., Horgen, K.E., Bryant, R.H., Connell, P.W.,

Houston, J. S., Borman, W. C., Farmer, W. L., & Bearden, R. M. (2005).

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Borman W. C., Hedge J. W., Bruskiewicz K. T., & Bourne, M. J. (2003).

Penney, L. M., Borman, W. C., Hedge, J. W., Abrahams, N. T., & Drenth D. J. (2001).

(Institute Report #381). Tampa, FL: Personnel Decisions Research Institutes, Inc.

Sutton, M. J., Horgen, K. E., Borman, W. C., & Kubisiak, U. C. (2001). (Institute Report #375). Tampa, FL: Personnel Decisions Research Institutes, Inc.

Penney, L. M., Sutton, M. J., & Borman, W. C. (2000).

Tampa, FL: Personnel

Decisions Research Institutes, Inc.

Drenth, D. D., Kubisiak, U. C., & Borman, W. C. (2000).

(Institute Report #365). Tampa, FL: Personnel Decisions Research Institutes, Inc.

Kubisiak, U. C., Drenth, D. D., & Borman, W. C. (2000). (Institute Report #362). Tampa, FL: Personnel Decisions Research Institutes, Inc.

Penney, L. M., Sutton, M. J., & Borman, W. C. (2000).

(Institute Report #358).

Tampa, FL: Personnel Decisions Research Institutes, Inc.

Kubisiak, U. C., Drenth, D. D., & Borman, W. C. (2000).

Penney, L. M., Horgen, K. E., & Borman, W. C. (1999).

(Institute Report #340).

Tampa, FL: Personnel Decisions Research Institutes.

Hanson, M. A., Kubisiak, U. C., Horgen, K., Buck, D. E., Bunch, L. B., Foster, L., & Borman, W. C. (1998).

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Hedge, J. W., Hanson, M.A., Borman, W. C., Bruskiewicz, K. T., & Logan, K. K. (1997).

(AL/HR-TR-1997-0013). Brooks AFB, TX: Air Force Material Command Armstrong Laboratory.

Peterson, N. G., Borman, W. C., Jeanneret, P. R., Fleishman, E. A., & Levin, K. Y. (Eds.) (1997).

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Hedge, J. W., Hanson, M. A., Bruskiewicz, K. T., Logan, K. K., and Borman, W. C. (1995).

(Institute Report #257). Minneapolis, MN: Personnel Decisions Research Institutes, Inc.

Borman, W. C., Ackerman, L. D., & Kubisiak, U. C. (1994).

(Contract Nos. 93-2 and 93-3). Sacramento, CA: Cooperative Personnel Services.

Hanson, M. A., Hedge, J. W., Logan, K. K., Bruskiewicz, K. T., & Borman, W. C. (1994).

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Report #254). Minneapolis, MN: Personnel Decisions Research Institutes, Inc.

Paullin, C., Cox, G., Cureton, J., and Borman, W. C. (1994).

(Institute Report #261). Minneapolis, MN: Personnel Decisions Research Institutes.

Hedge, J. W., Hanson, M. A., Borman, W. C., & Bruskiewicz, K. (1994).

(AL/HR-TR-1994-0065). Brooks AFB, TX: Human Resources Directorate Manpower and Personnel Research Division.

Borman, W. C., Hedge, J. W., Cook, P. J., Harville, D. L., and Skinner, M. J. (1994).

(AL/HR-TP-1994-0021). Brooks AFT, TX: Manpower and Personnel Research Division, Armstrong Laboratory Human Resources Directorate.

Paullin, C., Cox, G., Cureton, J., & Borman, W. C. (1994).

(Institute Report #252). Minneapolis, MN: Personnel Decisions Research Institutes, Inc.

Hedge, J. W., Borman, W. C., Hanson, M. A., Carter, G. W., & Nelson, L. C. (1993).

(Institute Report #235). Minneapolis, MN: Personnel Decisions Research Institutes.

Hanson, M. A., Hedge, J. W., Borman, W. C., & Nelson, L. C. (1993).

(Institute Report

#236). Minneapolis, MN: Personnel Decisions Research Institutes.

Borman, W. C., Hedge, J. W., & Cook, P. J. (1993). . Final Report to Human Resources Directorate, Armstrong Laboratory, Brooks AFB, TX.

Borman, W. C., & Hallam, G. L. (1989).

(Institute Report #153). AFHRL-TP-89-2, Air Force Human Resources Laboratory.

Borman, W. C., & Owens-Kurtz, C. K. (1989).

. Submitted to Navy
Personnel Research and Development Center.

Owens-Kurtz, C. K., Borman, W. C., Gialluca, K. A., Abrahams, N. M., & Mattson, J. D. (1989). (NPRDC TN90-1). Navy

Personnel Research and Development Center.

Gialluca, K. A., Borman, W. C., and Owens-Kurtz, C. K. (1988).

(Institute Report #165). Minneapolis, MN: Personnel Decisions Research Institutes.

Houston, J. S., Borman, W. C., Tornow, W. W., & Gialluca, K. A. (1988). Final report to the Personnel Accreditation Institute:

. Submitted

to the Personnel Accreditation Institute.

Borman, W. C., Owens-Kurtz, C. K., & Peterson V. A. (1987).

(Institute Report #127). Submitted to the Navy Personnel Research and Development Center, San Diego, CA.

Borman, W. C., Russell, T. L., & Skilling, N. J. (1987).

(Research Report No. 1441). Alexandria, VA: U.S. Army Research Institute for the Behavioral and Social Sciences, Alexandria, VA.

Kanfer, R., & Borman, W. C. (1987).

Borman, W. C. (1986).

VA.

. Submitted to U.S. Army Research Institute for the Behavioral and Social Sciences, Alexandria,

Borman, W. C., & Pulakos, E. D. (1986).

. Submitted to the U.S.

Army Research Institute for the Behavioral and Social Sciences, Alexandria, VA.

Borman, W. C., Rosse, R. L., & Rose, S. R. (1983).

(Institute Report #85). Minneapolis, MN: Personnel Decisions Research Institutes.

Borman, W. C., Rosse, R. L., Toquam, J. L., & Lammlein, S. E. (1983).

(Institute Report #86). Minneapolis, MN: Personnel Decisions Research Institutes.

Toquam, J. L., Houston, J. S., & Borman, W. C. (1983).

(Institute Report #87). Minneapolis, MN: Personnel Decisions Research Institutes.

Borman, W. C., & Keyes, M. A. (1982).

(Institute Report #74).

Minneapolis, MN: Personnel Decisions Research Institutes.

Borman, W. C., Rosse, R. L., & Rose, S. R. (1982).

(Institute Report #73). Minneapolis, MN: Personnel Decisions Research Institutes.

Borman, W. C., Rosse, R. L., & Toquam, J. L. (1982).

(Institute Report #78). Minneapolis, MN: Personnel Decisions Research Institutes.

Borman, W. C., Toguam, J. L., Rose, S. R., & Abrahams, N. M. (1982)...

Borman, W. C., Mendel, R. M., Lammlein, S. E., & Rosse, R. L. (1981).

Borman, W. C., & Dunnette, M. D. (1978). (Institute Report #23). Minneapolis, MN: Personnel Decisions Research Institutes.

Borman, W. C., & Rosse, R. L. (1978).

(Institute Report #20). Minneapolis, MN:
Personnel Decisions Research Institutes.

Borman, W. C., Rosse, R. L., Abrahams, N. M., & Toquam, J. L. (1978).

(Institute Report #24).

Minneapolis, MN: Personnel Decisions Research Institutes.

Borman, W. C., Toquam, J. L., & Rosse, R. L. (1978).

(Institute Report #22). Minneapolis, MN: Personnel Decisions Research Institutes.

Borman, W. C., Borman, K. M., & Rosse, R. L. (1976). Final report submitted to the Minneapolis Public Schools.

Borman, W. C., Hough, L. M., & Dunnette, M. D. (1976).

(Institute Report #6). (NPRDC TR-76-31). Navy Personnel Research and Development Center.

Borman, W. C., Hough, L. M., & Dunnette, M. D. (1976).

(Institute Report #7). Minneapolis,

MN: Personnel Decisions Research Institutes.

Borman, W. C., & Rosse, R. L. (1976).

Desons n

Borman, W. C., Dunnette, M. D., & Johnson, P. D. (1974).

. Minneapolis, MN: Personnel Decisions Inc.

Hellervik, L. W., Borman, W. C., Douce, L., Dohm, T., Murton T., & Baunach, P. J. (1974).

. Minneapolis, MN: Personnel

Decisions Inc.

Motowidlo, S. J., Dowell, B. E., Hopp, M. A., Borman, W. C., Johnson, P. D., & Dunnette, M. D. (1974).

. Minneapolis, MN:

Personnel Decisions Inc.

Borman, W. C. (1973). . Minneapolis, MN: Personnel Decisions Inc.

Borman, W. C. (1973). . Minneapolis, MN: Personnel Decisions Inc.

Ramsay, S. P., Mathwich, J. R., Bedwell, W. L., Summers, J. K., & Borman, W. C., (2017, April
Presented at the 32nd Annual Conference of the Society for Industrial and Organizational Psychology, Orland, Fl.

Watola, D. J., Raymer, S. D., Borman, W. C., Ilgen, D. R., Lindsay, D., Salas, E., & Zaccaro, S. J., (2016, May).

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Borman, W. C. (2012, October).

Presentation for the

Kantrowicz, T., McLellan, R. A., Borman, W. C., Houston, J. S., & Schneider, R. J. (2009, April). Validation of computer adaptive personality scales for commercial use. In M. S. Fetzer (Chair),

Symposium

conducted at the 24¹ Annual Conference of the Society for Industrial and Organizational Psychology, New Orleans, LA.

Dullaghan, T. R., & Borman, W. C. (2009, April).

Poster presented at the 24

Annual Conference for the Society for Industrial and Organizational Psychology, New Orleans, LA.

Borman, W. C. (2008, October).

Presented at the Management School,

Borman, W. C., Hedge, J. W., Bourne, M. J., & Kubisiak, U. C. (2006, May).

Presented at the 42 d International Applied Military Psychology Symposium, Berlin, Germany.

Chan, D., Borman, W. C., Lievens, F., McDaniel, M., Ployhart, R., & Schmitt, N. (2006, May).

Panel discussion at the 21 Annual Conference of the Society for Industrial and Organizational Psychology, Dallas, TX.

Borman, W. C., (2006, February).



Borman, W. C., Penney, L. M., & Bearden, R. M. (2003, June).

Kubisiak, U. C., & Borman, W. C. (2001, April).

Poster

presented at the 16th Annual Conference, Society for Industrial and Organizational Psychology, San Diego, CA.

- Horgen, K. E., Borman, W. C., & Hanson, M. A. (2001, April).

 Paper presented at the 16th
 Annual Conference, Society for Industrial and Organizational
 Psychology, San Diego, CA.
- Borman, W. C., Penney, L. M., Horgen, K. E., Birkeland, S. A., Hedge J. W., Bowles, S., & Held, J. D. (2001, April).

 Invited paper presented at the International Workshop on Military Recruitment and Retention in the 21st Century, The Hague, NL.
- Borman, W. C. (2000, November).
 Invited keynote address to the Personnel
 Testing Council of Southern California, Long Beach, CA.
- Wisher, R. A., Curnow, C. K., Borman, W. C., & Chase, S. L. (2000, October).

 American Educational Research Association Conference, Chicago, IL.
- Borman, W. C. (2000, September).
 Invited presentation to the University of Akron Psychology Department, Akron, OH.
- Borman, W. C. (2000, August).
 Invited presentation to Cooperative Personnel Services
 Conference, Sacramento, CA.
- Morrison, J. D., Ejiogu, K. C., Rose, M., & Borman, W. C. (2000, April).

Paper presented at the 15th Annual Conference, Society for Industrial and Organizational Psychology, New Orleans, LA.

Borman, W. C. (2000, April).

Paper presented at the 15th Annual Conference, Society for Industrial and Organizational Psychology, New Orleans, LA.

Borman, W. C. (2000, March).
Invited keynote address to the Northern
California Personnel Testing Council.

Borman, W. C., & Motowidlo, S. J. (1999, June).

Paper presented at the Annual Conference of the American Psychological Society, Denver, CO.

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Borman, W. C. (1999, June).

Invited address to the 23rd Annual International Personnel Management Association Conference, St. Petersburg, FL.

Borman, W. C. (1999, June).

Invited Keynote Address to 3rd Annual Australian Industrial and Organizational Psychology Conference, Brisbane, Australia.

Borman, W. C. (1999, June). Workshop presented at 3rd Annual Australian Industrial and Organizational Psychology Conference, Brisbane, Australia.



Hanson, M. A., Borman, W. C., Hedge, J. W., Bruskiewicz, K. T., Mogilka, H., Manning C., Bunch, L. B., & Horgen, K. (1998, May).

Paper

- Borman, W. C. (1997, March). Invited address to the Psychology Department, Pennsylvania State University, University Park, PA.
- Hedge, J. W., Borman, W. C., & Hanson, M. A. (1996, November).

Presented at the 38th Annual Conference of the International Military Testing Association, San Antonio, TX.

- Hanson, M. A., Hedge, J. W., Logan, K. K., Bruskiewicz, K. T., Borman, W. C., & Siem, F. M. (1996, November).

 Presented at the 38th Annual Conference of the International Military Testing Association, San Antonio, TX.
- Borman, W. C., Hanson, M. A., Hedge, J. W., & Logan, K. K. (1996, November).

 Presented at the 38th Annual Conference of the International Military Testing Association, San Antonio, TX.
- Borman, W. C. (1996, September).

 Invited paper at
 Gateway Industrial and Organizational Psychology Conference, St.
 Louis, MO.
- Borman, W. C. (1996, July).

 Invited address at the 9th Annual

 Convention of the American Psychological Society, San Francisco,
 CA.
- DuBois, D. A., Shalin, V., Levi, K. R.,

- Motowidlo, S. J., & Borman, W. C. (1996, April).

 Workshop presented at the Annual Conference, Society for Industrial and Organizational Psychology, San Diego, CA.
- Borman, W. C., & Jeanneret, P. R. (1996, April).

Symposium presented at the Annual Conference, Society for Industrial and Organizational Psychology, San Diego, CA.

Hanson, M. A., Hedge, J. W., Logan, K. K., Bruskiewicz, K. T., Borman, W. C., and Siem, F. M. (1996, April).

Poster presented at the Annual Conference, Society for Industrial and Organizational Psychology, San Diego, CA.

Borman, W. C., Hedge, J. W., and Hanson, M. A. (1995, October).

Invited paper presented at the 1995 International Assessment Conference, Dallas, TX.

- Borman, W. C. (1995, October). Invited address presented at Personnel Testing Council, Los Angeles, CA.
- Borman, W. C. and Motowidlo, S. J. (1995, July).
 Invited paper presented at Personnel Testing Council of
 Metropolitan Washington Annual Workshops Program, Washington,
 DC.
- Borman, W. C. (1995, June).

Invited paper presented at Personnel Testing Council of the Greater Chicago Area, Chicago, IL.

Borman, W. C. (1995, May).

Invited paper presented at the Doctoral Consortium, Society for Industrial and Organizational Psychology, Orlando, FL.

Borman, W. C. (1995, May).

Presidential address to the Societ -2eP 589t -2an5a -1 (s)-1

- Borman, W. C., Hedge, J. W., & Hanson, M. A., & Nelson, L. (1993, May).
 - Paper presented at the 8th Annual Convention of the Society of Industrial/Organizational Psychology, San Francisco, CA.
- Borman, W. C., & Motowidlo, S. J. (1993, May).

 Paper presented at the 8th
 Annual Convention of the Society of Industrial/Organizational
 Psychology, San Francisco, CA.
- Hedge, J. W., Carter, G. W., Borman, W. C., Monzon, R. I., & Foley, P. P. (1993, May). Paper presented at the 8th Annual Convention of the Society of Industrial/Organizational Psychology, San Francisco, CA.
- Borman, W. C., Pulakos, E. D., & Oppler, S. H. (1992, April).
 - Paper presented at the 7th Annual Convention of the Society of Industrial / Organizational Psychology, Montreal, Quebec, Canada.
- Oppler, S. H., Borman, W. C., & Pulakos, E. D. (1992, April).

 Paper presented at the 7th Annual Convention of the Society of Industrial/Organizational Psychology, Montreal, Quebec, Canada.
- Borman, W.C. (1992, February).
 Invited keynote address to the Personnel Testing
 Council South Florida, West Palm Beach, FL.
- Borman, W. C. (1991, August).
 Invited presentation to the Academy of
 Management Graduate Student and New Faculty Consortium, Miami,

Hanson, M. A., Paullin, C., & Borman, W. C. (1990, November).

Paper presented at the 32nd Annual Convention of the Military Testing Association, Pensacola, FL.

Borman, W. C. (1989, August). Invited keynote address to the Academy of Management Graduate Student and New Faculty Consortium.

Hanson, M. A., & Borman, W. C. (1989, April). Development and construct validation of a situational judgment test as a job performance measure for first line supervisors. In W. C. Borman (Chair),

Symposium presented at the 4th Annual Convention of the Society of Industrial/ Organizational Psychology, Boston, MA.

Borman, W. C. (1988, October).

Invited paper presented to the Personnel Accreditation Institute, Alexandria, VA.

Borman, W. C., & Hallam, G. L. (1988, August).

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- Borman, W. C., White, L. A., Gast, I. F., & Pulakos, E. D. (1985).

 Paper presented at the 93rd Annual American Psychological Association Convention, Los Angeles, CA.
- Borman, W. C., White, L. A., Gast, I., & Rosse, R. (1984, August).
 Paper
 presented at the 92nd Annual American Psychological Association
 Convention, Toronto, Ontario, Canada.
- Olson, D. M., Borman, W. C., Roberson, L., & Rose, S. R. (1984, August).

Paper presented at the 92nd Annual American Psychological Association Convention, Toronto, Ontario, Canada.

- Rosse, R. L., Borman, W. C., Campbell, C., & Osborn, W. C. (1983, October).

 Paper presented at the 25th Annual Military Testing Association Convention.
- Borman, W. C., Motowidlo, S. J., & Hanser, L. M. (1983, August). A model of individual performance effectiveness: Thoughts about expanding the criterion space. Paper presented as part of symposium,

the 91st Annual American Psychological Association Convention, Anaheim, CA.

Borman, W. C., Rosse, R. L., & Abrahams, N. M. (1983, August).

Paper presented at the 91st Annual American Psychological Association Convention, Anaheim, CA.

Traffic Control Specialists," PDRI Task 3 Research. Borman, W. C., Task Leader, September 1991 – October 1995

 U.S. Army Research Institute For The Behavioral And Social Sciences (\$1,289,089)
 "Career Forces Research," PDRI Task 1-3 Research. Borman, W. C., PDRI Task Leader, September 1991 – 1994

U.S. Army Research Institute For The Behavioral And Social Sciences (\$14,516)
"Construct Validity of the Situational Judgment Test." (Borman, W. C., Principal Investigator). Hanson, M. A., & Borman, W. C., October, 1992

Navy Personnel Research And Development Center (\$204,810)
"Evaluation of Navy Operational and Alternative Armed Services
Vocational Aptitude Battery (ASVAB) Composites." (Borman, W. C.,
and Hedge, J. W., Project Co-Directors). Hedge, J. W., Carter, G. W.,
Borman, W. C., Monzon, R. I., & Foley, P. R., January, 1992

Office Of Naval Research (\$152,975)

"Applying Cognitive Science Principles to the Development of Job Knowledge Tests." Borman, W. C., Principal Investigator. October 1991 – March 1993

Navy Personnel Research And Development Center (\$20,000)
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