In a draft presented to USF System leadership on December 19, 2018, the USF Consolidation Implementation Council (CIC) made the following urgent recommendation:

The Council of CIC Subcommittee co-Chairs unanimously agreed that given the short timeline for the development of the recommended consolidation plan for the USF Board of Trustees by February 15, 2019 and the subsequent SACSCOC submission, there is an urgent need to proactively engage faculty and staff across all three campuses, and empower USF leadership to make decisions necessary for a fully actionable plan.

Enhance regional economic development while avoiding unwarranted duplication of academic programs, and

Maximize performance, service quality and operational efficiencies through optimizing the utilization of faculty talent and technology across

Develop a process and timeline for reviewing and amending USF Academic Regulations and Policies, including Academic Affairs, Information Technology, Research & Innovation, Student Affairs & Student Success, and other categories as appropriate (

What programs, departments and/or centers will be "housed" under this university-wide organizational umbrella? What will the unit be called?

What is the proposed leadership (and reporting) structure for the unit in a Consolidated USF? What are the distinctive strengths within the unit, by campus, and how will they be preserved? How will a Consolidated USF assure academic quality assurance in Digital and Online Learning, Summer@USF, Graduate Certificates, Pre-College Programs, Corporate Training & Professional Education (to meet the distinctive needs of

## USF St. PetersburgCurrent College Structure as a Separately Accredited Institution

College of Arts & Sciences College of Education